



Company name: DAIICHI SANKYO COMPANY, LIMITED

Representative: Hiroyuki Okuzawa, Representative Director,

President and COO

(Code no.: 4568, Prime Market, Tokyo Stock Exchange)

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Stock Transfer of DAIICHI SANKYO ESPHA CO., LTD. (Change in Consolidated Subsidiary)

Tokyo, Japan - (May 16, 2023) – The Board of Directors of DAIICHI SANKYO COMPANY, LIMITED (headquartered in Chuo-ku, Tokyo; hereinafter called "the Company") resolved at a meeting held today to transfer all shares of DAIICHI SANKYO ESPHA CO., LTD. (headquartered in Chuo-ku, Tokyo; hereinafter called "DSEP"), a consolidated subsidiary of the Company, held by the Company to Qol Holdings Co., Ltd. (headquartered in Minato-ku, Tokyo; hereinafter called "Qol") and entered into a stock transfer agreement with Qol on the same day.

With regard to the timeline for the DSEP stock transfer, the Company will transfer to Qol, 51% of the shares by April 2024 and the remaining 49% later.

1. Purpose of stock transfer

In the Japanese market, with the government's measures to increase generics uptake, generics have replaced branded products. The ratio of generics usage has already reached the target of 80%, and drugs of this kind are now seen as essential. However, issues such as ensuring stable supply and quality control still remain.

DSEP has taken advantage of its strength in authorized generics (AG) and has rapidly expanded its business. On the other hand, Qol has two business segments, its Pharmacy Business and its Medical Related Business, and the company has been engaged in projects to support medical care and healthcare in these fields.

We believe that we can create synergies through the integration of the two companies' businesses, strengthen corporate capabilities, such as those for drug development and stable supply, to expand DSEP's generics business focused on AG, and examine ways to launch new businesses. As a result, we have come

to the conclusion that the best course of action to meet the increased expectations of patients, healthcare professionals, and stakeholders is to continue to expand DSEP's business activities and to consider new business initiatives.

2. Overview of subsidiary to be transferred

Name	DAIICHI SANKY			YO ESPHA CO., LTD.		
Location	3-5-1 Nihonbashi			Honcho, Chuo-ku, Tokyo		
Name and title of		Takeshi Shinseki, Representative Director, President				
representative						
Business description		Research, development and sales of pharmaceuticals				
Capital		450 million yen				
Date of establishment		April 1, 2010				
Major shareholders and		DAIICHI SANKYO COMPANY, LIMITED (100%)				
shareholding ratio				-		
Relationships between the	Relationships between the			The Company owns 100% shares of the		
Company and the company		relationship		company concerned.		
concerned		Personnel		Some officers of DS	EP concurrently serve as	
		relationship		officers of the compa	any, etc.	
		Business		The Company purch	ases products from the	
		relationship		company concerned.		
				The Company leases	office and other space to	
				the company concern	ned.	
Financial positions and operating results for the last three years						
(Unit: million yen except per sha			yen except per share data)			
Year ended	Marc	h 31, 2021	M	farch 31, 2022	March 31, 2023	
Net assets	17,431			17,554	18,982	
Total assets	36,024			37,431	46,466	
Net assets per share	968,427.82 yen			975,233.15 yen	1,054,567.82 yen	
Net sales	60,159			64,382	78,769	
Operating income	10,698			10,879	12,865	
Ordinary income	10,706			10,880	12,897	
Net income	7,398			7,520	8,934	
Net income per share	411,037.45 yen			417,805.33 yen	496,334.67 yen	
Dividend per share	411,000 yen			417,000 yen	- yen	

3. Overview of counterparty to transfer

Name	Qol Holdings Co., Ltd.
Location	37th Floor Shiroyama Trust Tower, 4-3-1 Toranomon, Minato-ku,
	Tokyo
Name and title of	Takashi Nakamura, President and Representative Director

representative			
Business description	Pharmacy and medical-related business		
Capital	5,786.89 million yen		
Date of establishment	October 13, 1992		
Net assets and total assets as	Net assets: 48,856 million yen		
of the end of the most recent	Total assets: 101,905 million yen		
fiscal year			
Major shareholders and	MEDIPAL HOLDINGS CORPORATION		20.11%
shareholding ratio	The Master Trust Bank of Japan, Ltd. (trust account)		9.35%
	BBH FOR FIDEL	ITY LOW-PRICED STOCK FUND	6.07%
	(PRINCIPAL ALI	L SECTOR SUBPORTFOLIO)	0.0770
	Qol Group employ	vees' shareholding association	4.85%
(4. (3) (1.21.2023)	Takashi Nakamura		4.34%
(As of March 31, 2023)	~		
Relationships between the	Shareholding	The Company owns 3.45% of the share	es of the
Company and the company	relationship	company concerned.	
concerned	Personnel	There is no personnel relationship.	
	relationship		
	Business	APO PLUS STATION Co., Ltd. (APS)	
	relationship	consolidated subsidiary of the company	
		concerned, provides services of dispato	•
		medical representatives (MRs). APS di	spatches
		MRs to the Company.	1 . 1.
		Medical Qol Co., Ltd., a consolidated s	•
		of the company concerned, produces so	ares
		materials for the Company.	ala frans
		The Company purchases pharmaceutic Fujinaga Pharm Co., Ltd., a consolidat	
		subsidiary of the company concerned.	cu
	Applicability of	There is no applicable affiliated party.	
	affiliated party	There is no applicable allillated party.	
	arrinated party		

4. Number of shares transferred, consideration for transfer, and status of shares held before and after transfer

Number of shares held by the	18,000 shares (number of voting rights: 18,000; percentage of
Company before transfer	voting rights held by the Company: 100%)
Number of shares transferred	18,000 shares
Consideration for transfer	25,000 million yen
Number of shares held by the	0 share (number of voting rights: 0; percentage of voting rights held
Company after transfer	by the Company: 0%)

5. Timeline of transfer

Date of resolution by the	May 16, 2023
Board of Directors	
Date of conclusion of stock	May 16, 2023
transfer agreement	
Date of stock transfer	October 1, 2023 (30% of the shares held by the Company)
execution (planned)	April 1, 2024 (21% of the shares held by the Company)
	The date of execution of the transfer of the remaining 49% of the
	Company's shares will be determined by separate negotiation.

6. Future outlook

The impact of the stock transfer on the forecast of the consolidated financial results for the year ending March 31, 2024 is still being reviewed. We will inform you as soon as the details are finalized.