✓ Information with this mark has been assured by KPMG AZSA Sustainability Co., Ltd.

Environment

Promoting	Environmental Management	t						
Aspect	Classification	Items	Boundary*1	Unit	FY2021	FY2022	F	Y2023
	CO ₂ emissions	Total	In Japan	t-CO ₂	143,774	66,798	~	66,020
	GO2 emissions	Total	Global	t-CO ₂	191,399	109,735	✓	109,239
		Scope 1*2	In Japan	t-CO ₂	68,736	64,388	~	63,848
CO ₂		Scope 1	Global	t-CO ₂	88,249	86,006	✓	85,245
	CO ₂ emissions by Greenhouse Gas Protocol classification		In Japan	t-CO ₂	75,038	2,409	✓	2,173
	FIOLOCOI CIASSITICATION	Scope 2	Global	t-CO ₂	103,150	23,729	✓	23,994
		Scope 3 (Cat.1*3)	Global	t-CO ₂	513,874	1,809,230	~	3,887,790
	Energy use	Total	In Japan	MWh	503,727	500,873	~	546,663
_ *4		Non-renewable electricity	Global	MWh	208,383	50,609		51,260
Energy *4		Renewable electricity	Global	MWh	21,596	179,962		204,554
		Total	Global	MWh	678,890	680,723	~	736,789
	Renewable electricity utilization rate		Global	%	9.4	78.1	✓	80.0
Water	Water used (municipal water, indust	rial water, fresh ground water)	Global(Plants and research facilities)	kilo m³	8,486	8,261	~	8,191
resources	Wastewater	Wastewater		kilo m³	8,464	8,090	~	8,232
	Total amount of waste discharged (outsourced waste treatment)	${\it Global}({\it Plants}\ {\it and}\ {\it research}\ {\it facilities})$	t	9,998	12,189		10,909
Waste	Total amount of waste discharged (excluding hazardous waste)		Global(Plants and research facilities)	t	5,648	4,995	✓	5,435
waste	Waste plastic recycling rate		Global(Plants and research facilities)	%	59.3	69.3	~	72.4
	Disposal of hazardous waste	<u> </u>	Global(Plants and research facilities)	t	4,350	7,194	~	5,474

Social

Mutual Gro	owth of Employees and the C	Company						
Aspect	Classification	Items	Boundary*1	Unit	FY2021	FY2022	F	Y2023
		Japan	In Japan	Persons	9,135	9,263	~	9,468
	Number of employees by region ^{*5}	Outside Japan Total	Outside Japan	Persons	7,323	8,172	✓	9,258
		Total	Global	Persons	16,458	17,435*6	✓	18,726*6
			In Japan	Persons	2,382	2,471	✓	2,615
			пі зарап	%	26.1	26.7	✓	27.6
		Number of female employees	Outside Japan	Persons	3,819	4,469	✓	5,068
		Number of Terriale employees	Outside Japaii	%	52.2	54.7	✓	54.7
			Global	Persons	6,201	6,940	✓	7,683
			diobai	%	37.7	39.8	✓	41.0
			In Japan	Persons	6,753	6,792	✓	6,853
		Number of male employees	Outside Japan	Persons	3,504	3,701	✓	4,184
			Global	Persons	10,257	10,493	✓	11,037
		Average years of service	In Japan	Years	19.6	19.7		19.4
	Employee data ¹⁵		In Japan (male)	Years	21.1	21.4		21.1
			In Japan (female)	Years	15.4	15.2		15.1
		Managerial employees (female)	In Japan	Persons	248	267	✓	288
Employees			ІІІ Јаран	%	8.4	9.1	✓	10.0
Employees			Outside Japan	Persons	1,357	1,755	✓	2,073
				%	49	53	✓	53.3
			Global	Persons	1,605	2,022	✓	2,361
			diobai	%	28.1	32.4	✓	34.8
		Family and a second sec	In Japan	%	4.4	5.6		8.2
		Female senior managerial employees 7	Global	%	17.9	19.2		18.7
			In Japan (male)	Persons	166	198		255
			In Japan (female)	Persons	136	135		169
		Total new employees	In Japan (total)	Persons	302	333		424
		rotal new employees	Global (male)	Persons	769	983		1,280
			Global (female)	Persons	842	1,180		1,560
			Global (total)	Persons	1,611	2,164*6		2,840
		Employement rate of people with physical or mental disabilities	In Japan	%	2.35	2.44	✓	2.57
		Amount of training/development investments per employee	Global	JPY	121,065	145,734		166,906
		Positive response rate (%) on corporate culture & work environment through engagement survey	Global	%	75	77		79
		Positive response rate (%) on development & growth opportunities through engagement survey	Global	%	68	75		76

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Aspect	Classification	Items	Boundary*1	Unit	FY2021	FY2022	FY2	023
		(Full-time employees, contract employees, temporary employ-	In Japan	-	0.17	0.17	-	-
			Outside Japan	-	2.31	2.03	-	-
	Occupational health and safety		Global	-	1.11	1.05	-	-
		Lost time injuries frequency rate*8 (Full-time employees, contract employees)*10	In Japan	-	-	-	~	0.23
			Outside Japan	-	-	-	✓	2.69
Employees			Global	-	-	-	~	1.42
		Lost time injuries frequency rate*8 (Temporary employees)*11	Global	-	-	-	✓	1.47
		Occupational accident fatalities	Global	Persons	0	0	~	0
	Labor Union	Coverage of collective bargaining	In Japan	%	100	100		100
			Global	%	88	89		89

Enhancement of Communication with Stakeholders

Aspect	Classification	Items	Boundary*1	Unit	FY2021	FY2022	FY2023
Patients and medical professionals	Evalutaion of corporate stance and	Overall assessment of MRs (all responding physicians)*12	In Japan	Rank	1st	1st	1st
		Overall assessment of MRs (hospital doctors)*12	In Japan	Rank	1st	1st	1st
		Overall assessment of MRs (private-practice physicians)*12	In Japan	Rank	1st	1st	1st
	Number of inquiries received by the product information center from outside the company (prescription pharmaceuticals) In Japan			Cases	70,000	60,000	60,000

Improving Access to Healthcare

Aspect	Classification	Items	Boundary*1	Unit	FY2021	FY2022	FY2023
	Number of people received breast cancer/cervical cancer screening	Aggregate (January to March)	In Nepal	Persons	1,091	1,006	2,556
Social	Number of participants in breast cancer/cervical cancer awareness	Aggregate (April to March)	In Zimbabwe	Persons	3,651	13,384	11,466
	Number of development projects conducted through the GHIT *13	Aggregate (January to December)	-	Cases	4	4	4

Social Contribution Activities

Aspect	Classification	Items	Boundary*1	Unit	FY2021	FY2022	FY2023
Employees	Number of employees taking short-term volume	iteer leave	In Japan	Persons	7	0	9

Governance

Aspect	Classification	Items	Boundary*1	Unit	FY2021	FY2022	FY2023
		Number of directors	Non-consolidated	Persons	9	9	9
	Structure of Board of Directors	Number of outside directors	Non-consolidated	Persons	4	4	4
		Number of female directors	Non-consolidated	Persons	1	1	1
	Structure of Audit and Supervisory Board	Number of Audit & Supervisory Board members	Non-consolidated	Persons	5	5	5
Governance		Number of Outside Audit & Supervisory Board members	Non-consolidated	Persons	3	3	3
		Number of Outside Audit & Supervisory Board members (female)	Non-consolidated	Persons	2	2	2
	Remuneration to Members of the Board	Total	Non-consolidated	JPY Million	959	1,092	1,200
	Remuneration to Members of the Audit and Supervisory Board	Total	Non-consolidated	JPY Million	154	154	154

Promoting Compliance Management

Aspect	Classification	Items	Boundary*1	Unit	FY2021	FY2022	FY2023
	Compliance training	Total	In Japan	Persons	549	599	450
	Training on Daiichi Sankyo Group	Number of employees participating in e-learning and group	In Japan	Persons	9,412	9,454	9,637
	Employee Code of Conduct	training	Outside Japan	Persons	Approx. 4,270	2,370	5,880
	Periodic employee survey on ethical culture	Positive response rate	Global	%	84	-	86
Compliance -	Compliance data	Number of allegations received	Global	Cases	157	207	315
Compilation .	GVP*14 training	Ratio of GVP-related employees undergoing training	Non-consolidated	%	100	100	100
	GVP*25 training	Number of employees (excluding GVP-related employees) undergoing training	Non-consolidated	Persons	5,873	5,909	5,980
	Development-related training (including GCP)	Aggregate number of e-learning programs and group training sessions	Non-consolidated	Times	127	79	126
	Number of recalls (Class I*15)	Number of recalls	Global	Cases	0	0	0

*1 In Japan: Daiichi Sankyo (non-consolidated) and consolidated subsidiaries in Japan. Outside Japan: consolidated overseas subsidiaries. Global: Daiichi Sankyo (non-consolidated) and all its consolidated subsidiaries. *2 Scope 1:For sites in Japan, the emission factors stipulated by the Act on Promotion of Global Warming Countermeasures are used. The emissions from renewable energy and waste incineration are included. For overseas sites, the emission factors stipulated by each country's regulation are generally used. If the specific factors are not available, the emission factors stipulated by the Act on Promotion of Global Warming Countermeasures are used. Scope 2: Generally, the emission factors are determined by the power contract or each country's regulations. If the specific factors are not available, the latest factors published by country "Emissions Factors 2023" of the International Energy Agency (IEA) are used instead. The emissions from renewable energy are included. *3 In FY2023, CO; emissions increased due to changes in calculation methods, such as revision of emissions intensity allocation, and an increase in the activities. Figure for FY2021 is for Daiichi Sankyo Company, Limited and Daiichi Sankyo Healthcare Co., Ltd. *4 The heat values per unit described in the Act on Rationalization of Energy Use and Shift to Non-fossil Energy are used for fuel and electricity. *5 The numbers of employees as of the settlement date of each Group company (as of March 31, 2024 for fiscal 2023), Average years of service is as of April 1 of the next fiscal year *6 Including non-binary category based on the requests *7 Fermale employees in a division head or higher position *8 Number of work-related deaths and injuries/Total hours worked × 1,000,000 The number of work-related deaths and injuries counts cases that involved at least a day of leave *9 Temporary employees, contractors, and outsourced contractors are not included in the figures for domestic consolidated subsidiaries *10 Outside Japan and Global in FY2023

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